



## **MISSION**

The mission of Housing Vermont is to produce permanently affordable housing for Vermonters through partnerships with communities and the private sector.



# LETTER TO OUR PARTNERS

By any measure, 2010 was a productive year in which Housing Vermont created new affordable housing, strengthened our existing portfolio and launched a program to expand economic activities in disadvantaged communities.

Our mission — to build affordable housing in partnership with communities — is at the heart of our daily work. Our success can be measured by the numbers. In 2010, we raised \$11.9 million in equity from TD Bank, People's United Bank and Union Bank for direct placement in individual projects. Investors in the Green Mountain Housing Equity Fund IV provided \$5.5 million in equity for five of our developments and \$2.4 million for two non-HV partnerships. Fund IV investors include: TD Bank, People's United Bank, Merchants Bank, National Life, NBT Bank, and Citizens Bank. We built 163 apartments and signed construction contracts of over \$22 million representing 1,300 jobs and \$44 million in increased economic activity in the 11 communities where we worked.

Housing Vermont continues to focus on energy investments so that housing built today can successfully operate long into the future. To gauge progress, we're tracking fuel consumption and can report that properties built in 2009 used 35% less fuel because of investments in solar domestic hot water systems, increased air-sealing and insulation, and the use of wood pellets. Winters are long and cold in Vermont and because we rely on unregulated fuels like oil and propane, the average cost of heating an apartment in Vermont is twice that of Boston or New York. If we don't reduce our reliance on petroleum, our housing mission will be compromised.

The numbers alone can't tell the whole story. In Johnson, we cleaned up a brownfield site across the street from the elementary school and responded to a lack of housing options for families and seniors. In Alburgh, we preserved affordable apartments in the town center and renovated them so that low-income families and seniors will have warm, inviting homes. In Rutland, we've begun the transformation of a family public housing property. Children will now be able to tell their friends and teachers where they live without fear of embarrassment.

In Brattleboro, we're building housing above the local food co-op's new store and in Springfield, we're completing the renovation of a historic building with nine newly renovated apartments and a state-of-the-art movie theater. These buildings offer affordable homes in vibrant downtown settings while contributing to the vitality of their communities.

In St. Johnsbury, we made our first New Markets Tax Credit (NMTC) investment in the WEIDMANN plant to finance a major equipment upgrade which keeps the manufacturer competitive in a global marketplace and preserves 280 well-paying manufacturing jobs in the Northeast Kingdom. Additionally, the NMTC financing supports Northern Community Investment Corporation's worker training programs and provides technical assistance to small business and patient capital for innovative ideas.

In neighborhoods, villages and communities around the state, Housing Vermont and our network of nonprofit partners, state agencies, investors, private business, the federal government, and municipalities are driving economic growth by building and renovating energy efficient, high quality housing and supporting investment in Vermont businesses.

Barbara Grimes Board Chair

Nancy Owens, President

### **OUR RESIDENTS**

The real estate numbers are beguiling.

It's easy, maybe even comfortable, to describe our work in such terms as the amount of equity raised, projected debt coverage ratios, targeted investor returns, and per unit development costs. These data provide familiar and useful measures of what we do and how it is accomplished. However, the financial and real estate numbers don't tell the entire story.

There are about 4,400 households throughout Vermont who live in housing we have created since 1988. Each has unique family circumstances, motivations, and life plans. Without diminishing these distinctions, it is helpful to paint a broad picture of who we serve.

#### We know that:

- Housing Vermont properties account for 5.7% of the state's rental stock.
- 77% of our residents live in families of 3 or fewer persons; the average household size is 1.97 persons, compared to a state average of 2.08.
- 25% of the households are headed by a single parent, compared to 20% of the state's renter households.
- 11% of our tenants are 5 years of age or younger and 21% are school-aged, meaning that a third of our residents are less than 18.
- Nearly 25% of our residents have lived in our housing for five or more years.
- 64% of our households earn less than \$20,000 annually, compared to 34% of Vermont renter households.
- About 17% of our households receive project-based rental assistance.

Housing Vermont is implementing a more sophisticated data collection system which will allow us to better understand our residents. These numbers, which describe the human element, will guide us not only in designing future housing but also in our asset management and community development work for our current portfolio.

## **VERMONT RURAL VENTURES**

Adopting smart growth principles means that many of Housing Vermont's properties are located in downtowns, village centers and other areas where buildings often have mixed uses. In fact, one out of every four Housing Vermont developments includes some commercial space.

Seeking financing for mixeduse developments led us to successfully compete for a \$30 million allocation of New Markets Tax Credits (NMTCs) from the Treasury Department in 2009.

Vermont Rural Ventures
(VRV) is our affiliated
Community Development
Entity (CDE) with
responsibility for operating the
NMTC program. VRV uses its
New Markets Tax Credit
resources to support investment
in the economic, environmental,
and social well-being of
Vermont communities. These
investments retain and create

jobs for Vermonters by financing key community developments.

VRV made its first investment in 2010. The financing of a \$40 million plant expansion at St. Johnsbury's WEIDMANN Electrical Technology is described on page 5 of this report. Other investments will follow, allowing Housing Vermont to pivot off its housing finance and development capacity to provide investors, such as banks, insurers, investment funds, corporations, and individuals, with credits against federal income taxes in return for new investments made in eligible businesses and commercial projects in qualified low-income areas. It is a flexible tool that can be applied to a wide range of qualified business activities, from small business lending to real estate development.



Under the terms of the NMTC program, an investor making a seven-year investment receives NMTCs equal to 39% of the cash equity investment amount over the investment period (5% in years 1–3 and 6% in years 4–7).

Projects must be located in qualified census tracts which include Caledonia, Essex, Lamoille, Orleans, and parts of Franklin and Grand Isle counties as well as parts of Burlington, St. Albans, Winooski, Newport, St. Johnsbury, Rutland, Bennington, Brattleboro and Fair Haven. Please contact Housing Vermont for more detailed information.

#### **UPPER STORY, BRATTLEBORO**

Housing Vermont and Windham & Windsor Housing Trust welcomed the invitation from the Brattleboro Food Co-op to combine forces to redevelop the Co-op's downtown site to accommodate a new, expanded store and offices, and 24 affordable apartments. This signature building includes Vermont slate siding — which is both a durable and local product. Downtown Brattleboro is a vibrant community in which to live, work and shop and our twenty-four new, affordable homes will be ready for occupancy in the center of it all beginning in the spring of 2012.





Number of units 24 apartments

**General Partners**Windham & Windsor Housing Trust
Housing Vermont

**Limited Partner** People's United Bank

Architect

Gossens Bachman Architects

**General Contractor**Baybutt Construction Corporation

Management Company
Windham & Windsor Housing Trust

#### **ELLIS BLOCK, SPRINGFIELD**

A revitalized movie theater with a digital 3-D projector and 9 new apartments will enliven the center of Springfield starting in July 2011. It began with a response to the devastating fire in July 2008 that destroyed much of the building, resulting in the loss of 15 boarding rooms and the closure of the cinema. Springfield Housing Unlimited, the Town of Springfield, the local Chamber, Key Cinemas, and Housing Vermont joined efforts to restore this vital business and bring new, high quality residences to the heart of Springfield. The Vermont Housing & Conservation Board and the Department of Economic, Housing and Community Development provided federal stimulus funds through the Neighborhood Stabilization Program to repair and restore the blighted housing. Preservation Trust, through special funding secured by Senator Patrick Leahy, helped us to restore the elegant art deco exterior of the building.

#### WEIDMANN ELECTRICAL TECHNOLOGY, ST. JOHNSBURY

In our first New Markets Tax Credit (NMTC) project, Vermont Rural Ventures brought \$10 million in NMTCs to support a \$37 million investment in new equipment and buildings at the WEIDMANN plant in St. Johnsbury. The plant employs approximately 280 people and has been a key area employer since its founding in 1969. The investment in new technology assures that high quality manufacturing jobs will remain in the Northeast Kingdom. In addition to the work at WEIDMANN, Northern Community Investment Corporation is using NMTC funds to establish a screening and training program for machine shop operation and other services to support innovation and job growth in the region.



## Number of units

9 apartments; 1 commercial space

General Partners
Springfield Housing
Unlimited
Housing Vermont

Limited Partner
Green Mountain Housing
Equity Fund IV

## Architect

William Maclay Architects & Planners

General Contractor Ingram Construction Corporation

Management Company Springfield Housing Authority



Members
WEIDMANN, Inc.
Northern Community
Investment Corporation

Investor WICOR America

#### **Architect**

Hill-Engineers, Architects, Planners Inc.

General Contractor
Pizzagalli Construction
Company

#### **WINDSOR VILLAGE**

Housing Vermont is working with the Windham & Windsor Housing Trust to enhance this historic property. Sixty-seven seniors and ten families at Windsor Village will reap the benefits of the energy retrofit this winter. Through special energy funding from the Vermont Fuel Efficiency Partnership and funds secured by Senator Bernie Sanders, we have reduced fuel consumption by half, assuring the residents will have safe, warm, affordable homes well into the future.







Number of units 77 apartments

General Partners Windham & Windsor Housing Trust Housing Vermont

Limited Partner
Green Mountain Housing
Equity Fund IV

**Architect**Banwell Architects

General Contractor Ingram Construction Corporation

Management Company Stewart Property Management

#### PINE MANOR, ALBURGH

Not only is Pine Manor the only affordable housing facility for seniors in Alburgh, it also offers scarce Section 8 rental assistance to its residents. Champlain Housing Trust and Housing Vermont were committed to finding the resources to preserve this community asset and to make needed renovations. Energy upgrades, accessibility improvements, livability and durability were all addressed in the renovation, resulting in a building that provides comfortable, affordable homes for seniors.

#### MISSISQUOI MANOR, RICHFORD

Richford Renaissance Corporation and Housing Vermont teamed up to preserve this well-built, well-maintained senior housing in Richford. "Miss Manor" has served area seniors since 1980. By bringing the property under nonprofit ownership, seniors will be assured that they can continue to live in their home community. The seniors living in all 24 apartments receive Section 8 rental assistance.





Number of units 16 apartments

**General Partners** Champlain Housing Trust

Housing Vermont

Limited Partner

Green Mountain Housing Equity Fund IV Architect
S2 Architecture

**General Contractor**Wright & Morrissey, Inc.

Management Company Champlain Housing Trust



Number of units 24 apartments

General Partners
Richford Renaissance
Corporation

Corporation Housing Vermont

Limited Partner
Green Mountain Housing
Equity Fund IV

Architect
S2 Architecture

General Contractor Millbrook Building & Remodeling, Inc.

Management Company Champlain Housing Trust

#### **ALBURGH FAMILY HOUSING**

Of the thirteen apartments at Alburgh Family Housing, four were located in a tired building with serious structural problems. Housing Vermont and Champlain Housing Trust determined that the best path for redevelopment was to demolish these four units and construct a new, energy efficient building located in the heart of Alburgh village. The remaining housing, constructed in 1984, received a deep energy retrofit and all the buildings now benefit from solar hot water systems.

#### HICKORY STREET APARTMENTS, RUTLAND

This year marks the beginning of the transformation of the Rutland Housing Authority's family public housing property into a well-designed, mixed-income neighborhood. This first phase includes the demolition of eight buildings and construction of seven buildings along the western edge of the block. The property will be ready for occupancy in the fall of 2011 and plans for phase two are well underway. The Rutland area is benefiting from the construction jobs and other revenue as a result of the new development.



Number of units 13 apartments

General Partners Champlain Housing Trust Housing Vermont

Limited Partner Community Capital Housing Vermont Fund I (TD Bank) Architect
S2 Architecture

**General Contractor** Stewart Construction, Inc.

Management Company Champlain Housing Trust



Number of units 33 apartments

**General Partner** Housing Vermont

Limited Partner Community Capital Housing Vermont Fund I (TD Bank) Architect
Duncan Wisniewski
Architecture

**General Contractor** Naylor & Breen Builders

Management Company Rutland Housing Authority

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#### MORRISVILLE COMMUNITY HOUSING

Housing Vermont partnered with Lamoille Housing Partnership to restructure the financing and dramatically improve the energy efficiency of four historic buildings in Morrisville and a fifth building in Stowe. These units will now provide warm, comfortable, and secure housing in convenient village neighborhoods for sixteen families. Experience shows that the investment we've made in Morrisville will stimulate new investment in neighboring properties.

#### JOHNSON COMMUNITY HOUSING

After many years of planning, Lamoille Housing Partnership and Housing Vermont opened new senior and family housing in the Village of Johnson. The new housing is located across the street from the local elementary school. The site was a brownfield and our efforts included full remediation of the contamination, restoring this prominent neighborhood property to productive use. Two other village duplexes were renovated and offer high quality, affordable apartments for families.



Number of units 16 apartments

General Partners Lamoille Housing Partnership Housing Vermont

Limited Partners
Green Mountain Housing
Equity Fund IV
Union Bank

Architect
William Maclay
Architects & Planners

**General Contractor**Lakewind Construction

Management Company
Alliance Property
Management



Number of units 28 apartments

General Partners Lamoille Housing Partnership Housing Vermont

Limited Partners
Community Capital
Housing Vermont
Fund I (TD Bank)
Union Bank

Architect
Gossens Bachman
Architects

**General Contractor**Wright & Morrissey, Inc.

Management Company
Alliance Property
Management

## **PROJECTS DEVELOPED**

PROPERTY BY COUNTY	UNITS
ADDISON	
ADDISON — Middlebury, Vergennes	19
CREEKVIEW HOUSING — Vergennes	36
MIDDLEBURY COMMONS	64
NORTH PLEASANT REHAB — Middlebury	25
PINE MEADOW — Middlebury	30
SMALLEST CITY APARTMENTS — Vergennes	19
SMITH & SEMINARY — Middlebury	17
SOUTH VILLAGE — Middlebury	30
STONE HILL — Middlebury	26
VERGENNES / MIDDLEBURY	14
Subtotal	280
BENNINGTON	
APPLEGATE APARTMENTS — Bennington	104
BENNINGTON ARTS — North Bennington	15
BENTLEY FARM — Arlington	8
DORSET COMMUNITY HOUSING	24
Subtotal	151
CALEDONIA	
100 MAIN — Lyndonville	14
BEMIS BLOCK — Hardwick	14
CALEDONIA SCATTERED SITES — St. Johnsbury	28
CHERRY STREET — Hardwick	8
DARLING INN — Lyndonville	27
GROTON COMMUNITY HOUSING	18
HIGHLAND HILL — Hardwick	14
MOOSE RIVER APARTMENTS — St. Johnsbury	28
MOUNTAIN VIEW ST. JAY — St. Johnsbury	48
PASSUMPSIC NORTH/SOUTH — St. Johnsbury	28
PEACHAM ACADEMY APARTMENTS	10
ST. JOHNSBURY SCATTERED SITES	32
THE PARTNERSHIP BLOCK — Hardwick	7
Subtotal	276
CHITTENDEN	
1306/ E. SPRING STREET — Colchester, Winooski	42
ALLEN & CANAL — Winooski	17
ANDERSON PARKWAY — South Burlington	17
BRHIP — Burlington	33
BROOKSIDE APARTMENTS — Colchester	42
BURLINGTON SCATTERED SITES	20
BUS BARNS — Burlington	25
CALLAHAN SCATTERED SITES — Burlington	28
CANAL STREET – Winooski	28
ECHO NORTH & NORTH — Burlington	12
ECHO SCATTERED SITES — Burlington	20
HEINERERG — Burlington	82

HOLY CROSS — Colchester	40
KING STREET — Burlington	20
LIME KILN APARTMENTS — South Burlington	48
MAPLETREE PLACE — Williston	50
MCAULEY SQUARE — Burlington	74
MILLVIEW APARTMENTS — Burlington	12
NORTHGATE APARTMENTS — Burlington	336
O'DELL APARTMENTS — South Burlington	160
PARK PLACE HOUSING COOP — Burlington	20
PARK PLACE PHASE II — Burlington	14
PEARL & UNION — Burlington	19
QUEENSBURY COOP — South Burlington	18
RICHMOND VILLAGE HOUSING	16
ROSE STREET — Burlington	12
RUGGLES HOUSE — Burlington	15
SALMON RUN — Burlington	80
SHELBURNE HOUSING	20
SOUTH SQUARE — Burlington	65
THELMA MAPLE COOP — Burlington	20
WATERFRONT APARTMENTS — Burlington	40
WHITCOMBTERRACE — Essex Junction	19
WHITCOMB WOODS — Essex Junction	64
WHITNEY HILL HOMESTEAD — Williston	44
WINCHESTER PLACE — Colchester	166
Subtotal	1,739
ESSEX	
GILMAN HOUSING — Lunenburg	10
Subtotal	10
FRANKLIN	
BLAKE COMMONS — Swanton	16
BUTLER HOUSE — St. Albans	6
EASTERNTOWNSHIP — Richford	12
FAIRFIELD & LINCOLN — St. Albans	7
FAIRFIELD STREET SCHOOL — St. Albans	14
FALLS HOUSING — Enosburg	28
FRANKLIN CARRIAGE HOUSE — Franklin	18
MISSISQUOI MANOR — Richford	24
PLEASANT STREET — Enosburg	24
RICHFORD COMMUNITY HOUSING	15
SWANTON SCHOOL	16
SWANTON VILLAGE	16
WAUGH OPERA HOUSE — St. Albans	20
WILLARD MILL — St. Albans	27
Subtotal	243

GRAND ISLE		HIGHGATE APARTMENTS — Barre	120
ALBURGH FAMILY HOUSING	13	NORTH BRANCH APARTMENTS — Montpelier	45
HYDE ROAD APARTMENTS — Grand Isle	16	PROSPECT STREET — Montpelier	29
PINE MANOR — Alburgh	16	RIVER STATION — Montpelier	36
ROUND BARN — Grand Isle	24	RIVER STATION CONDOMINIUMS — Montpelier	18
Subtotal	69	STIMSON GRAVES BUILDING — Waterbury	14
		WHEELER BROOK — Warren	18
LAMOILLE		Subtotal	331
CONGRESS & PARK — Morrisville	12	LAUDIDII A BA	
JEFFERSONVILLE COMMUNITY HOUSING	32	WINDHAM	
JOHNSON COMMUNITY HOUSING	28	ABBOTT BLOCK — Brattleboro	17
MORRSIVILLE COMMUNITY HOUSING	16	A.W. RICHARDS — West Brattleboro	21
PORTLAND STREET — Morrisville	8	BELLOWS FALLS FAMILY HOUSING	17
SYLVAN WOODS — Stowe	28	EXNER BLOCK — Bellows Falls	10
SYLVAN WOODS CONDOMINIUMS — Stowe	8	HOWARD BLOCK — Bellows Falls	13
Subtotal	132	HUCKLE HILL — Vernon	24
		PINE STREET FAMILY HOUSING — Bellows Falls	11
ORANGE		SAXTONS RIVER SCATTERED SITES	17
BALDWIN BLOCK — Wells River	7	UPPER STORY — Brattleboro	24
BRANCHWOOD APARTMENTS — Randolph	12	WEST RIVER VALLEY ASSISTED LIVING — Townshend	d 28
HEDDING DRIVE — Randolph	16	WEST RIVER VALLEY INDEPENDENT SENIOR —	
RANDOLPH HOUSE — Randolph	48	Townshend	24
WAITS RIVER — Bradford	29	WESTGATE APARTMENTS — Brattleboro	98
WELLS RIVER REHAB	22	WESTMINSTER APARTMENTS	9
Subtotal	134	WILDER BLOCK — Brattleboro	8
ORLEANS		Subtotal	321
CASWELL AVENUE — Derby	9	WINDSOR	
CRYSTAL LAKE APARTMENTS — Barton	15	BRIARS APARTMENTS — Wilder	24
GOVERNOR PROUTY APARTMENTS — Newport	24	ELLIS BLOCK — Springfield	9
LAKEVIEW — Newport	16	GRAYSTONE VILLAGE — White River Junction	34
MAIN STREET COURT — Newport	13	MOUNTAIN VIEW — Springfield	72
Subtotal	77	OVERLOOK APARTMENTS — White River Junction	13
		PROCTORSVILLE GREEN	16
RUTLAND		SCHOOL STREET — Hartford	8
ADAMS HOUSE — Fair Haven	13	SOUTHVIEW — Springfield	69
ERASTUSTHAYER HOUSE — Brandon	9	UNION SQUARE — Windsor	58
HICKORY STREET — Rutland	33	WALL STREET HOUSING — Springfield	13
LINDENTERRACE — Rutland	22	WINDSOR VILLAGE	77
RUTLAND SCATTERED SITES	31	Subtotal	393
TUTTLE BLOCK — Rutland	13		
Subtotal	121	NEW HAMPSHIRE	
WASHINGTON		GROVETON HOUSING — Northumberland	10
	15	LISBON INN — Lisbon	20
BAILEY BALDWIN BARRE — Montpelier	15	MCKEE INN — Lancaster	35
CUMMINGS STREET — Montpelier	20	NORTHERN LIGHTS HOUSING — Berlin	63
GREEN MOUNTAIN SEMINARY — Waterbury Center	16	OPERA BLOCK — Woodsville	34
		Subtotal	128

GRAND TOTAL 4,405



## **GENERAL PARTNERS**

Addison County Community Trust
Applegate Housing, Inc.
Brattleboro Housing Authority
Burlington Housing Authority
Cathedral Square Corporation
Central Vermont Community Land Trust
Champlain Housing Trust
COTS

Gilman Housing Trust, Inc.
Highgate Housing, Inc.
Holy Cross Senior Housing Corporation
HOPE

Housing Trust of Rutland County Lamoille Housing Partnership McAuley Square, Inc.

Peacham Community Housing, Inc.
Randolph Area Community Development Corporation
Regional Affordable Housing Corporation

Revitalizing Waterbury, Inc.

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Richford Renaissance Corporation

Round Barn Housing Corporation

**Rutland Housing Authority** 

Springfield Housing Authority

St. Johnsbury Housing Corporation

Twin Pines Housing Trust

Valley Cares, Inc.

Vermont Arts Exchange

Vernon Senior Housing

Wells River Action Program

Westgate Housing, Inc.

Windham & Windsor Housing Trust

### **LIMITED PARTNERS / INVESTORS**

Apollo Housing Capital, L.L.C.

Arrow Financial Corporation

Bank of America

The Bank of Bennington

Ben & Jerry's Homemade, Inc.

Berkshire Bank

Brattleboro Savings & Loan Association

Central Vermont Public Service Corporation

Citizens Bank

Community Capital Housing Vermont Fund I

Community National Bank

Co-Operative Insurance Companies

Fannie Mae

Green Mountain Housing Equity Fund 2003

Green Mountain Housing Equity Fund II

Green Mountain Housing Equity Fund III

Green Mountain Housing Equity Fund IV

Robert and Cynthia Hoehl

Key Bank CDC

Mascoma Savings Bank

Merchants Bank

Michel Associates, Ltd.

National Bank of Middlebury

National Life Insurance Company

**NBT Bank** 

New England Guaranty Insurance Company, Inc.

Northfield Savings Bank

Passumpsic Savings Bank

People's United Bank

TD Bank

The Richman Group, Inc.

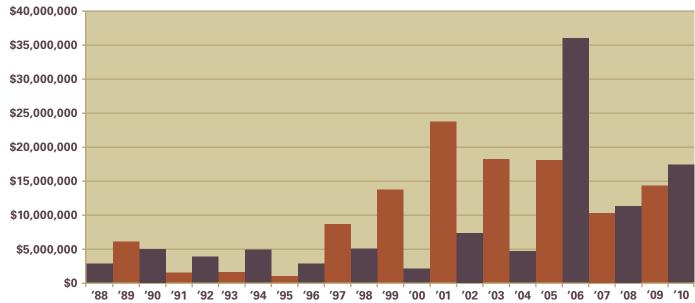
Union Bank

Vermont Mutual Insurance Company

Wells River Savings Bank

Woodsville Guaranty Savings Bank

## **EQUITY INVESTED 1988–2010**



#### **AWARDS**

Annually, Housing Vermont recognizes the outstanding contributions of professionals and volunteers who devote their talent, commitment and energy to create and maintain affordable housing.

This year marked the 20th anniversary of the Miles Jensen Award which is presented to a volunteer who has made an exceptional contribution to affordable housing. Marty Martinez was honored with the Miles Jensen Award for his tireless work to bring sorely needed housing and supportive services to homeless veterans. Marty, a Navy veteran who has experienced homelessness first hand, worked closely with the COTS staff to obtain Vermont's first Department of Veterans Affairs Homeless Providers capital grant and per diem assistance program which will benefit 28 veterans and other households at Winooski's Canal Street Housing. As noted on the award "Through his own life, and in service to his fellow veterans, Marty has demonstrated the strength and capacity of the human spirit."

Long after the balloons, speeches and tours of a ribbon cutting are forgotten, it is the professional property managers who we depend upon daily to sustain the promise of attractive, secure and affordable housing.

The Michael M. Richardson Award, dedicated to the memory of Housing Vermont's first president, was presented to Paul Stewart, founder of Stewart Property Management.

Paul creates communities which are stable and supportive while effectively managing some of the most challenging rental housing developments. His effective and compassionate management style has benefited families and seniors in neighborhoods throughout Vermont and New England.





# **STATEMENTS OF FINANCIAL POSITION** • **DECEMBER 31, 2010** and 2009

ASSETS	2010	2009
Current Assets		
Cash and cash equivalents	\$353,864	\$125,589
Due from affiliated entities, net	1,835,452	1,933,494
Prepaid expenses	43,005	40,026
Notes receivable from affiliated entities, net	342,800	1,474,364
Interest due from affiliates	16,814	48,506
Grant receivable	74,635	
Total current assets	2,666,570	_3,621,979
Cash — Reserved	16,017	15,981
Interest due from affiliates	329,143	345,848
Property and equipment, net	64,780	65,989
Development fees receivable — long term	528,745	454,299
Notes receivable from affiliated entities, net	2,335,046	2,100,764
Investments in predevelopment project costs	2,517,006	2,345,775
Investment in subsidiaries, at cost	364,506	374,641
	\$8,821,813	\$9,325,276

# **STATEMENTS OF FINANCIAL POSITION** • **DECEMBER 31, 2010** and 2009

LIABILITIES AND NET ASSETS	2010	2009
Liabilities		
Current liabilities		
Accounts payable and accrued expenses	\$224,945	\$249,716
Due to affiliated entity	74,635	-
Lines of credit	1,125,000	3,320,000
Current portion of long-term debt	400,000	
Total current liabilities	1,824,580	3,569,716
Lines of credit — long term	1,225,000	-
Long-term debt		400,000
Total liabilities	3,049,580	3,969,716
Commitments and Contingencies		
Net Assets		
Unrestricted	5,772,233	5,355,560
	\$8,821,813	\$9,325,276

# **STATEMENTS OF ACTIVITIES • YEARS ENDED DECEMBER 31, 2010 and 2009**

SUPPORT AND REVENUE	2010			2009		
	Unrestricted	Temporarily Restricted	Total	Unrestricted	Temporarily Restricted	Total
Support						
Sale of state tax credits	\$ -	\$1,681,575	\$1,681,575	\$ -	\$372,504	\$372,504
Grant Income	-	197,536	197,536	_	21,615	21,615
Impairment loss on long-term notes receivable	-	(130,195)	(130,195)	_	(21,615)	(21,615)
Impairment loss on investments	(11,750)	(1,700,916)	(1,712,666)	(7,416)	(372,504)	(379,920)
Total support	(11,750)	48,000	36,250	(7,416)		(7,416)
Revenue						
Development fees	1,971,246	_	1,971,246	1,593,178	_	1,593,178
Asset management fees	563,709	_	563,709	534,727	_	534,727
Tax credit syndication fees	321,680	_	321,680	180,000	_	180,000
Interest income	162,758	_	162,758	172,824	_	172,824
Membership fees	540	-	540	590	_	590
Consulting income	121,540	-	121,540	180,155	_	180,155
Loss on disposal of fixed assets	_	-	_	(683)	_	(683)
Gain (loss) of disposal of investment in subsidiary	14,178	-	14,178	(7,184)	-	(7,184)
Investment (loss)	_	-	_	(66)	_	(66)
Other income	11,877		11,877	52		52
Total revenues	3,167,528		3,167,528	2,653,593		2,653,593
Net assets released from restrictions:						
Restrictions satisfied by payments	48,000	(48,000)				
Total support and revenue	3,203,778		3,203,778	2,646,177		2,646,177
Development Expenses						
Payroll and benefits	1,873,904	_	1,873,904	1,733,982	_	1,733,982
Management/general	210,953	_	210,953	211,443	_	211,443
Professional fees	77,995	_	77,995	92,273	_	92,273
Office rent/cleaning	117,554	_	117,554	116,717	_	116,717
Bad debts	303,067	_	303,067	232,042	_	232,042
Grant expense	48,000	_	48,000	_	_	-
Depreciation/amortization	14,772	_	14,772	16,632	_	16,632
Interest	140,860		140,860	125,024		125,024
Total expenses	2,787,105		2,787,105	2,528,113		2,528,113
Change in net assets	\$416,673	\$ -	\$416,673	\$118,064	\$ -	\$118,064

#### **2010 FUNDERS**

Community National Bank

**Efficiency Vermont** 

Green Mountain Housing Equity Fund IV

Citizens Bank

Merchants Bank

National Life Insurance Company

**NBT** Bank

People's United Bank

TD Bank

**Housing Vermont** 

National Life Insurance Company

**NBT** Bank

NeighborWorks America

Northfield Savings Bank

Passumpsic Savings Bank

People's United Bank

**Preservation Trust of Vermont** 

**Rutland Housing Authority** 

Springfield Housing Unlimited

State Energy Program (American Recovery & Reinvestment Act)

TD Bank

Town of Springfield

Union Bank

USDA Rural Development

US Department of HUD — Capital Fund Recovery Competition Grant (CFRC) through Rutland Housing Authority

US Department of HUD — EDI Grants secured by Senator Patrick Leahy

US Department of HUD — EDI Grants secured by Senator Bernie Sanders

US Department of HUD — HOME

US Department of HUD — Neighborhood Stabilization Program (NSP)

US Department of HUD — Tax Credit Assistance Program (TCAP)

US Treasury Department — Section 1602 Exchange Program through VHFA

Vermont Community Development Program through:

City of Rutland

Town of Springfield

Town of Windsor

Vermont Affordable Housing Tax Credits

Vermont Agency of Commerce and Community Development

Vermont Downtown Tax Credits

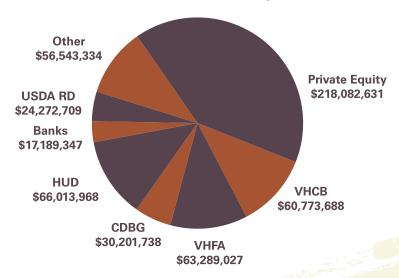
Vermont Economic Development Authority

Vermont Fuel Efficiency Partnership (VFEP)

Vermont Housing & Conservation Board

Vermont Housing Finance Agency

#### **SOURCES OF PERMANENT FUNDS, 1988–2010**



## PROFESSIONAL SERVICES

## **Property Management Companies:**

Alliance Property Management, Inc. Addison County Community Trust **Brattleboro Housing Authority Burlington Housing Authority** Cathedral Square Corporation Central Vermont Community Land Trust Champlain Housing Trust EP Management Franklin Homestead, Inc. Gilman Property Management Housing Trust of Rutland County Maloney Properties, Inc. Regional Affordable Housing Corporation Richford Renaissance Corporation Springfield Housing Authority Stewart Property Management THM Property Management, Inc. Twin Pines Housing Trust Valley Cares Windham & Windsor Housing Trust

### **Accountants:**

A.M. Peisch & Company Otis Atwell

#### **Legal Services:**

Gensburg, Atwell and Greaves Gravel and Shea Jill Broderick Nolan, Sheehan, Patten



Left to right, back row: Chip Hart, John Nopper,
Amy Demetrowitz, Paul Costello
Front row: Janet Spitler, John Vogel,
Barbara Grimes

Barbara Grimes, Chair

**Burlington Electric Department** 

Burlington

Janet Spitler, Vice Chair

Merchants Bank

South Burlington

Chip Hart, Assistant Treasurer

Allen Agency

Burlington

Stephen Marsh, Assistant Secretary

Community National Bank

Derby

Paul Costello

Vermont Council on Rural Development

Montpelier

Amy Demetrowitz

Champlain Housing Trust

Burlington

Marc Landry

Landry Insurance

Colchester

John Nopper

Valley Cares

Putney

William Morlock

Springfield Housing Authority

Springfield

Stephen Pitkin

**Construction Consultant** 

Albany (VT)

John Vogel

The Tuck School of Business at

Dartmouth College

Norwich



Nancy Owens, President Karen Allen, Development Coordinator Dot Bechard, Office Manager Kathy Beyer, Vice President for Development Sue Cobb, Senior Project Manager Tom Currell, Senior Developer John Davis, Asset Manager Amy Dohner, Project Manager David Graves, Controller Lynn Mansfield, Senior Project Manager Matt Moore, Developer Trevor Parsons, Energy Project Manager Tracy Robertson, Asset Manager Ted Samuelson, Project Manager Kenn Sassorossi, Vice President, Asset Management and Partner Relations Eric Schmitt, Director of Asset Management Sara Santor, Executive Assistant Mary Thompson, Bookkeeper Glenn Von Bernewitz, Chief Financial Officer Rich Wickman, Project Manager Pat Willis, Asset Manager

