

# **HOUSING** VERMONT

Building possibilities.

The mission of Housing Vermont is to produce permanently affordable housing and enable investments in economic and community development to benefit Vermonters through partnerships with communities and the private sector.

## LETTER TO OUR PARTNERS

In 2013 Housing Vermont celebrated our 25th year of community development with local events, art commissions, a new scholarship program and more investments in our economic future. We met with partners across the state to talk about past investments and their long term impacts and to find new ways to build on our achievements to create places where everyone can afford to live and work.

This past year, our housing work took us all over the state — to Morrisville, Hardwick, Townshend, Shelburne, Burlington and St. Albans. Today in Chittenden County, nearly three out of five renter households pay more than 30% of their income for housing. That's understandable when "affordable" means that a single person needs an income of \$35,000 to rent a studio apartment while a four person household needs an income of \$54,000 for a two-bedroom apartment. This tight market requires resources and collaboration to meet the intense housing demand. That's exactly what we've done at Shelburne's Harrington Village and the result is a beautiful new neighborhood open to all in the heart of the village.

All across the state we are working with our local and statewide partners to develop new ways to preserve and redevelop existing housing, create new units, and support new businesses. The re-birth of the old Arthur's Department store site into a mixed-use building on lower Main Street in Morrisville will bring new commerce, jobs and vitality to the downtown.

The completion of Burlington's Hilton Garden Inn on the TD Bank block realizes an ambitious vision that began more than ten years ago when Champlain Housing Trust, HV, Redstone and Farrell Development created a development plan for the entire block. The plan incorporated affordable rental housing, market rate apartments and condominiums, nonprofit office space and a new hotel. Together we brought private equity, public resources and bank financing to accomplish this long range plan. When the hotel opens this fall, it will bring 80 new jobs to complement the 87 jobs at CHT and 200 construction jobs which were created.

As we continue to grow our New Markets Tax Credit (NMTC) business we have more opportunities to multiply our impact by combining investments in housing, business development, and nonprofit services in a single region. This place-based investing synergistically advances the pace of growth and economic progress. We've seen results in Enosburg Falls where we have invested in two housing developments in the past seven years and this year worked with NOTCH to build a new federally qualified health center. Together the three properties created an estimated 95 construction jobs. The health center, and the retailers located at Falls Housing, provide goods, services and employment critical to the local economy.

With your support and assistance, Housing Vermont will continue to work toward permanent solutions that support lower income families, workers, seniors, and those with special needs throughout the state.

**Board Chair** 

Janet Spitler, Mancy Owens, President

## "WE'VE GOT CONNECTIONS"



Sounds like an idle boast by a lobbyist wooing new clients, but for us it's really a very apt description of the work we do to build communities — not simply construct affordable housing. Not only does our work utilize housing as a platform to deliver a broad spectrum of services to residents, but it also connects businesses to innovative financial tools and resources, gives life to the principles of sustainable communities and smart growth, and seeks to extend the value of existing partnerships.

This report describes how we worked with our partners in the past year to preserve and create affordable housing in St. Albans while also using the New Markets Tax Credit to finance the construction of a 46,000 square foot State office building. Importantly, the new State offices will allow a private employer to expand into the space vacated by the State, keeping a local employer in the community.

Connecting the dots in Brattleboro helped dairy farmers at the other end of the state through the financing of the expansion of the Commonwealth Dairy. This year, members of the Vermont Cooperative Creamery were eligible for capital grants funded by the Commonwealth Dairy through the Vermont Housing and Conservation Board. These grants will help Commonwealth's milk suppliers to modernize and improve efficiencies.

The ability to make these kinds of connections is anchored in the grassroots nature of our work. The process of developing projects from community assessments of needs and opportunities generates the kinds of connections which can lead to extended community benefits. Housing Vermont's value is in recognizing where the connections are and then making the connections happen.

What's meaningful is not that "we've got connections." The critical measure is how we use those connections to strengthen communities.

## 2013 PROJECTS







## Rail City Family Housing, St. Albans

St. Albans is focused on revitalizing its downtown and Housing Vermont and Champlain Housing Trust are supporting these efforts by improving the housing stock. Rail City involves the purchase and preservation of existing, privately held Section 8 apartments and the renovation and reinvestment in existing tax-credit housing. The apartments, scattered in four locations, offer high-quality, energy efficient, affordable housing in a community with growing employment opportunities.

Number of units

■31 apartments

**General Partners** 

Champlain Housing Trust

■ Housing Vermont

**Limited Partner** 

Green Mountain
Housing Equity Fund V

**Architect** 

Arnold & Scangas Architects

**General Contractor** 

Millbrook Building & Remodeling

**Management Company** 

Champlain Housing
Trust



#### St. Albans State Office Building

\$12,667,628 total project VRV Investment — \$9,388,000

The City of St. Albans developed a master plan involving numerous properties, businesses, and stakeholders to invest in the downtown core. As a result of this long range planning, the State selected ReArch Company to develop a new state office building on Federal Street. The building will be completed late in 2014 making it possible for Mylan Technologies to expand into the former state office site resulting in at least one hundred new jobs at Mylan and over 160 State employees working in the immediate downtown core of St. Albans.



ReArch Company LLC

#### Investor

U.S. Bancorp Community Development Corporation

#### Lenders

 NBT Bank and Vermont Economic Development Authority

#### **CDE Partner**

 U.S. Bancorp Community Development Corporation

#### Architect

Vermont Integrated Architecture

#### **General Contractor**

ReArch Company, LLC









#### Main Street, Morrisville

Excitement is building in the downtown as the former Arthur's Department Store is reconstructed and a new building begins to emerge from behind the construction barriers. Lamoille Housing Partnership and Housing Vermont have joined to spur reinvestment in downtown Morrisville. The new building will house five market-rate and thirteen affordable apartments and two commercial spaces.

#### Number of units

- 18 apartments
- 3,330 square feet of commercial space

#### **General Partners**

- Lamoille Housing Partnership
- Housing Vermont

#### **Limited Partners**

- Community Capital Housing Vermont Fund 2
- Union Bank

#### **Architect**

Arnold & Scangas Architects

#### **General Contractor**

Lakewind Construction

#### **Management Company**

Alliance Property Management





## **Enosburg Health Center**

\$1,897,000 total project VRV Investment — \$1,897,000

The Northern Tier Center for Health constructed a new federally qualified health center on the site of a derelict vacant property in downtown Enosburg Falls. The new facility has allowed NOTCH to increase the number of Medicaid patients they serve annually and resulted in hiring two new doctors.

#### Sponsor

Northern Tier
Center for Health

#### Investor

Merchants Bank

#### Lender

Health Resources and Services Administration (HRSA)

#### Architect

■ Kane Architecture

#### **General Contractor**

DEW Construction









## Bobbin Mill Apartments, Burlington

Preservation of family housing in Burlington is critical for the city where the vacancy rate rests below 1% leaving many households without an affordable housing option. Burlington Housing Authority and Housing Vermont negotiated the purchase of Bobbin Mill and its neighbor, Wharf Lane, from a private owner so that these homes will be affordable in perpetuity. A new community center at Bobbin Mill creates space for programming and activities for the residents.



- ■51 apartments
- community center

#### **General Partners**

- Burlington Housing Authority
- Housing Vermont

#### **Limited Partners**

- Merchants Bank
- People's United Bank

#### Architect

S2 Architecture

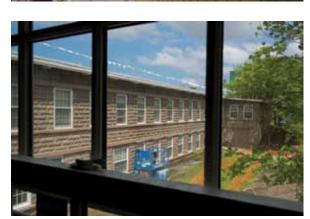
#### **General Contractor**

■ Naylor & Breen Builders

#### **Management Company**

Burlington Housing Authority











## Burlington Hilton Garden Inn, Burlington

\$32,886,689 total project
VRV Investment — \$10,353,000

With the construction of the 139-room Hilton Garden Inn, the ten year redevelopment of the TD Bank block in downtown Burlington is nearing completion. Redstone purchased the site in 2005, restored the Hinds Block to condominiums, sold off two other parcels for housing including 88 King Street which is home to Champlain Housing Trust and 20 affordable apartments, and is now constructing the hotel which is expected to employ 80 people.

#### Sponsor

Redstone

#### Investor

U.S. Bancorp Community Development Corporation

#### Lenders

- Mascoma Savings Bank
- Vermont Economic Development Authority

#### Architect

Opechee Construction Corporation

#### **General Contractor**

Opechee Construction Corporation



## Harrington Village, Shelburne

Housing Vermont, Champlain Housing Trust, Cathedral Square Corporation, and the Town of Shelburne, collaborated to create a new neighborhood centrally located in Shelburne. The site offers affordable rental housing for families and seniors as well as four new homes for sale and conserved land along the LaPlatte River. Harrington Village, the portion developed by CHT and Housing Vermont, provides 42 family apartments scattered among five buildings which are scheduled to open in August 2014.

Number of Units Arch

42 apartmentsGeneral Partners

- Champlain Housing Trust
- Housing Vermont

**Limited Partner** 

Community Capital Housing Vermont Fund 2 Architect

Duncan Wisniewski Architecture

**General Contractor** 

■ Wright & Morrissey

**Management Company** 

Champlain Housing Trust





### Maple Street Housing, Hardwick

Senior housing in the village of Hardwick will be more accessible, energy efficient, attractive and, most importantly, perpetually affordable when this renovation is complete in September 2014. Lamoille Housing Partnership and Housing Vermont have worked in Hardwick since 1998 investing in five developments which created construction jobs, permanent jobs and provided two commercial spaces and a total of 59 apartments.

**Number of units** 

■ 16 apartments

**General Partners** 

Lamoille Housing Partnership

■ Housing Vermont

**Limited Partner** 

Green Mountain Housing Equity Fund V Architect

■ Tektonika Studio Architects

**General Contractor** 

Lakewind Construction

**Management Company** 

Alliance Property Management





## West River Valley Assisted Living Phase II, Townshend

The first few years of operating West River Valley Assisted Housing demonstrated that the model was successful and that demand for units remained high. Valley Cares and Housing Vermont utilized the second phase as an opportunity to add 12 new apartments while also expanding the dining room, office space and community areas. The housing and services have been in great demand, and the operation has become more efficient. West River Valley has become a wonderful community for both independent seniors and those who have significant health care needs.

Number of units

■12 apartments

**General Partners** 

■ Valley Cares

■ Housing Vermont

**Limited Partner** 

Green Mountain Housing Equity Fund V Architect

■ Banwell Architects

**General Contractor** 

■ Wright Construction Company

**Management Company** 

■ Valley Cares





#### Brooks House, Brattleboro

\$23,457,688 total project
VRV Investment — \$11,728,744

Following a devastating fire in 2011, five local business people took on the challenging redevelopment of the historic Brooks House on Main Street in Brattleboro. The community responded by raising nearly \$2.4 million in local investments demonstrating the leadership and commitment of the development group as well as the importance of returning this property to operation. When completed in the fall of 2014, the building will house a new restaurant and two additional eating establishments, five retail spaces, office space, the Vermont Technical College, the Community College of Vermont and twenty-three mixedincome apartments.



■ Mesabi, LLC

#### Investor

 U.S. Bancorp Community Development Corporation

#### Lenders

- Mascoma Savings Bank
- Vermont Economic Development Authority (VEDA)
- Vermont Community Development Program

- Town of Brattleboro
- Brattleboro Development Credit Corporation

#### **CDE Partner**

Massachusetts Housing Investment Corporation

#### Architect

Stevens & Associates, PC

#### **General Contractor**

Bread Loaf Corporation









## ASSET MANAGEMENT | PROFESSIONAL SERVICES

#### ASSET MANAGEMENT

Sound asset management depends upon sharing timely, accurate and meaningful information. This past year, we launched a more comprehensive web portal and portfolio database to provide our investors, local partners and property managers with enhanced access to Portfolio Performance Reports, audits and tax returns.

The Portfolio Performance Reports provide comparative and historic data for key performance indicators such as net operating income, debt coverage ratio, vacancy rates, replacement and operating reserve balances, watch list status, and other widely recognized measures. The database automatically generates property operating expense comparisons on a per-unit-month and per-square foot basis with the capacity to compare projects across a wide range of characteristics. Monitoring vacancies by region, capital needs assessments by age of the property, and adequacy of replacement reserve balances can help us all more effectively manage properties.

Future next steps for our database include automating file reviews and inspections to reduce the administrative burden on our managers and to better accommodate residents. Reports that are distributed to our local partners and managers will also be stored and generated in the database for easy retrieval and sharing. Next year we will extend performance reporting to our energy efficiency work by making real time heating system metrics available through a dashboard on our website.

## PROFESSIONAL SERVICES

# Property Management Companies:

Addison County Community Trust
Alliance Property Management
Brattleboro Housing Authority
Burlington Housing Authority
Cathedral Square Corporation
Central Vermont Community
Land Trust
Champlain Housing Trust
EP Management
Franklin Homestead
Gilman Property Management

Housing Trust of Rutland County
Maloney Properties
Richford Renaissance Corporation
Rutland Housing Authority
Shires Housing
Springfield Housing Authority
Stewart Property Management
THM Property Management
Twin Pines Housing Trust
Valley Cares
Windham & Windsor
Housing Trust

#### **Accountants:**

CohnReznick
McSoley McCoy & Company
Otis | Atwell
Legal Services:

Gensburg, Atwell & Greaves Gravel & Shea Jill Broderick Nolan | Sheehan | Patten Paul Frank + Collins

## HOUSING VERMONT BOARD OF DIRECTORS

Janet Spitler, Chair, Merchants Bank, Shelburne

Marc Landry, Vice Chair, Landry Insurance, Colchester

Chip Hart, Assistant Treasurer, Allen Agency, Burlington

Barbara Grimes, Assistant Secretary, Burlington Electric Department, Burlington

Charlie Baker, Chittenden County Regional Planning Commission, South Burlington

Amy Demetrowitz, Champlain Housing Trust, South Burlington

Betsy Ide, Green Mountain Power, Winooski

Stephen Marsh, Community National Bank, Derby

John Nopper, Valley Cares, Putney

David Tucker, Capstone Community Action Agency, Sutton

John Vogel, The Tuck School of Business at Dartmouth College, Norwich



## HOUSING VERMONT STAFF

Nancy Owens, President
Karen Allen, Development Coordinator
Dot Bechard, Office Administrator
Kathy Beyer, Vice President for Development
Beth Boutin, Senior Investment Officer
Sue Cobb, Senior Project Manager
John Davis, Asset Manager
Amy Dohner, Developer
Devin Fallon, Underwriter
Ericka Garstka, Asset Manager
David Graves, Controller

Lynn Mansfield, Senior Project Manager
Matt Moore, Developer
Trevor Parsons, Energy Project Manager
Karen Patno, Office Manager/HR Coordinator
Ted Samuelsen, Project Manager
Sara Santor, Executive Assistant
Kenn Sassorossi, Vice President, Partner Relations
Eric Schmitt, Director of Asset Management
Glenn Von Bernewitz, Chief Financial Officer
Rich Wickman, Project Manager
Pat Willis, Asset Manager



## 2014 FUNDERS

Brattleboro Development Credit Corporation

Burlington Electric Department

Champlain Valley Office of

**Economic Opportunity** 

City of Burlington

Housing Trust Fund

**HOME Program** 

Community Capital Housing Vermont Fund 2

(TD Bank)

**Efficiency Vermont** 

Federal Home Loan Bank of Boston

Green Mountain Housing Equity Fund V

**Arrow Financial Corporation** 

The Bank of Bennington

Key Community Development Corporation

Merchants Bank

National Life

NBT Bank

People's United Bank

TD Bank

Health Resources and Services Administration

(HRSA)

High Meadows Fund

Holt Fund

Mascoma Savings Bank

Massachusetts Housing Investment

Corporation (MHIC)

Merchants Bank

NBT Bank

NeighborWorks America

People's United Bank

State of Vermont

TD Bank

Union Bank

U.S. Bancorp Community

**Development Corporation** 

U.S. Department of HUD HOME Program Lead-Based Paint Hazard Control Grant Program

Valley Cares

Vermont Affordable Housing Tax Credits

Vermont Agency of Commerce and

Community Development

Vermont Clean Energy Development Fund

Vermont Community Development

Program through:

City of St. Albans

Town of Brattleboro

Town of Hardwick

Town of Morristown

Town of Shelburne

Town of Townshend

Vermont Community Loan Fund

Vermont Downtown Tax Credits

Vermont Economic Development Authority

Vermont Fuel Efficiency Partnership (VFEP)

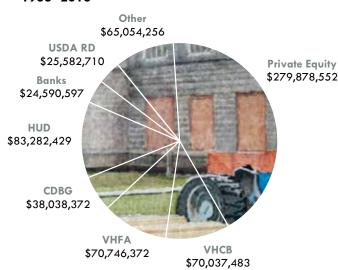
Vermont Gas Systems

Vermont Housing & Conservation Board

Vermont Housing Finance Agency

#### SOURCES OF PERMANENT HOUSING FUNDS

1988-2013



### **CURRENT PARTNERS**

#### **CURRENT GENERAL PARTNERS**

Addison County Community Trust

Applegate Housing

Brattleboro Housing Authority

**Burlington Housing Authority** 

Cathedral Square Corporation

Central Vermont Community Land Trust

Champlain Housing Trust

COTS

Highgate Housing

Holy Cross Senior Housing Corporation

**HOPE** 

Housing Trust of Rutland County

Lamoille Housing Partnership

Peacham Community Housing

Randolph Area Community

Development Corporation

Richford Renaissance Corporation

Round Barn Housing Corporation

RuralEdge

Shires Housing

Springfield Housing Authority

Twin Pines Housing Trust

Valley Cares

Vermont Arts Realty Trust

Vernon Senior Housing

Wells River Action Program

Westgate Housing

White River Area Housing

**Development Corporation** 

Windham & Windsor Housing Trust

#### CURRENT LIMITED PARTNERS/INVESTORS

Apollo Housing Capital, LLC

Arrow Financial Corporation

The Bank of Bennington

Berkshire Bank

Brattleboro Savings & Loan Association

Citizens Bank

Community Capital Housing Vermont Fund 1

Community Capital Housing Vermont Fund 2

Community National Bank

Co-Operative Insurance Companies

Fannie Mae

Green Mountain Housing Equity Fund 2003

Green Mountain Housing Equity Fund II

Green Mountain Housing Equity Fund III

Green Mountain Housing Equity Fund IV

Green Mountain Housing Equity Fund V

Cynthia Hoehl

Key Community Development Corporation

Mascoma Savings Bank

Merchants Bank

National Bank of Middlebury

National Life Insurance Company

NBT Bank

New England Guaranty Insurance Company

Northfield Savings Bank

Passumpsic Savings Bank

People's United Bank

RBC Tax Credit Equity, LLC

TD Bank

Union Bank

U.S. Bancorp Community

**Development Corporation** 

Vermont Mutual Insurance Company

Wells River Savings Bank

Woodsville Guaranty Savings Bank

## GMHEF | VERMONT RURAL VENTURES

## MEMBERS OF GREEN MOUNTAIN HOUSING EQUITY FUND V INVESTMENT COMMITTEE

Chip Hart,

Housing Vermont Appointee

Larry Deshaw,

Housing Vermont Appointee

Dan Johnson,

NBT Bank

Walt Greiner,

TD Bank

Arne Hammarlund,

People's United Bank

Janet Spitler,

Merchants Bank

A. Charles Kennedy,

KeyBank

Kurt Moser,

Glens Falls National Bank & Trust Company

Edward Sargood,

The Bank of Bennington

#### **VERMONT RURAL VENTURES**

#### **Governing Board of Directors**

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Allen Agency Real Estate

Janet Spitler,

Merchants Bank

Will Belongia,

Vermont Community Loan Fund

Paul Costello,

Vermont Council on Rural Development

Barbara Grimes,

Burlington Electric Department

#### **Advisory Board**

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Vermont Community Loan Fund

Nancy Owens,

Housing Vermont

Sarah Carpenter,

Vermont Housing Finance Agency

Jon Freeman,

Northern Community Investment Corporation

Pam Parsons,

Northern Tier Center for Health

Fred Schmidt,

retired from the University of Vermont

Tom Porter,

Vermont Economic Development Authority

Nick Richardson,

Vermont Land Trust

David Snedeker,

Northeastern Vermont Development Association

Alex Gyori,

Brattleboro Food Co-Op

## AWARDS | SCHOLARSHIPS

#### **AWARDS**

Extraordinary people are blessed with different gifts. Some can shape a piece of granite into a remarkable piece of art; others excel on the baseball diamond. A very few have the insight, vision and technical tools to fashion a new industry out of whole cloth. Twenty-five years ago Bob Gensburg took the cold, technical canon of the IRS Code and fashioned the legal framework which still serves as the foundation of Vermont's affordable rental housing development system. Bob's innate sense of social justice and commitment continues to shape our work. Housing Vermont was pleased to present the Michael Richardson Award to Bob in recognition of his outstanding work.

This award is dedicated to the memory of Mike Richardson, the founding president of Housing Vermont. We know that Mike would have been the first person to stand and applaud Bob as the award was announced.

Volunteers play critical roles in advocating for affordable housing and enriching the lives of our residents. The DREAM Program is a mentoring program that pairs college students with children living in affordable housing developments. In recognition of the nonprofit's exceptional accomplishments, the DREAM Program was presented with the Miles Jensen Award for outstanding volunteer contributions to affordable housing.

The DREAM Program was founded in 1999 by student volunteers from Dartmouth College serving a housing development in White River Junction. DREAM now supports over 350 mentoring pairs throughout Vermont and the Greater Boston area, including four Housing Vermont properties. It brings college students and low income children together to help youth to DREAM big about what's possible

in their lives. And the college students do that in a positive, fun, personal way — making connections between each kid and his/her mentor. The shared experiences enrich the lives of both the student mentor and our youth.





#### **SCHOLARSHIPS**

As pointed out by the Center for Housing Policy, a growing body of research suggests that stable, affordable housing may enhance educational opportunities for children. We also know that the opportunity to extend education and vocational training beyond high school can make life-changing differences. In appreciation of the connections among affordable housing, strong communities, successful individuals and education, Housing Vermont created a scholarship program for our residents.

The Housing Vermont Scholarship awards four annual scholarships of up to \$2,500 each. Scholarships are available for both degree and non-degree programs as well as for those interested in taking classes that lead to certifications. The funds can be used for a wide range of expenses including tuition, materials and books, childcare, transportation, or other expenses related to enrolling in a program.

The first round of scholarships will be awarded for the 2014–2015 school year. Our nonprofit partners and property management companies will assist us in informing our residents about the program. The Vermont Student Assistance Corporation (VSAC) will administer the scholarships and help us select the recipients. Current information on the Housing Vermont Scholarships is available on our website at www.hvt.org/about-us/scholarships.

## STATEMENTS OF FINANCIAL POSITION

## December 31, 2013 and 2012

### **ASSETS**

	2013	2012
Current Assets		
Cash and cash equivalents	\$338,955	\$331,634
Due from affiliated entities, net	1,823,250	1,795,948
Prepaid expenses	49,638	49,410
Notes receivable from affiliated entities, net	593,713	63,087
Interest due from affiliates	6,406	5,933
Grant receivable		2,576
Total current assets	2,811,962	2,248,588
Cash — reserved	76,491	16,081
Interest due from affiliates	366,876	343,01 <i>7</i>
Property and equipment, net	113,186	54,185
Development fees receivable — long term	329,880	395,700
Notes receivable from affiliated entities, net	2,594,800	2,832,602
Investments in pre development project costs	1,884,603	2,711,270
Investment in subsidiaries	377,065	379,083
Total assets	<u>\$8,554,863</u>	<u>\$8,980,526</u>

## LIABILITIES AND NET ASSETS

	2013	2012
Liabilities		
Accounts payable and accrued expenses	\$245,379	\$173,104
Due to affiliated entity	_	2,576
Lines of credit	1,250,000	2,250,000
Total current liabilities	1,495,379	2,425,680
Net Assets		
Unrestricted	7,059,484	6,554,846
Total liabilities and net assets	<u>\$8,554,863</u>	<u>\$8,980,526</u>

## STATEMENTS OF ACTIVITIES

## Years ended December 31, 2013 and 2012

## SUPPORT AND REVENUES

	Unrestricted	2013 Temporarily Restricted	Total	Unrestricted	2012 Temporarily Restricted	Total
Support						
Sale of state tax credits	\$ —	\$446,250	\$446,250	\$ <u> </u>	\$1,510,733	\$1,510,733
Grant income		120,300	120,300	_	1,139,794	1,139, <b>7</b> 94
Impairment loss on long- term notes receivable	_	(2,576)	(2,576)	_	(1,026,119)	(1,026,119)
Impairment loss on investments		_(482,674)	_(482,674)		(1,609,408)	(1,609,408)
Total support	_	81,300	81,300	_	15,000	15,000
Revenue						
Development fees	1,516,100	_	1,516,100	1,687,870	_	1,687,870
Asset management fees	<i>755</i> ,1 <i>5</i> 1	_	755,151	693,420	_	693,420
Tax credit syndication fees	1,150,296	_	1,150,296	668,048	_	668,048
Interest income	129,677	_	129,677	161,290	_	161,290
Membership fees	500	_	500	470	_	470
Consulting income	11,000	_	11,000	47,208	_	47,208
Loss on disposal of fixed assets	(4,649)	_	(4,649)	(305)	_	(305)
Loss on disposal of investment in subsidiary	(30,683)	_	(30,683)	(16,255)	_	(16,255)
Other income	1,676	<u></u>	1,676	2,996		2,996
Total revenues	3,529,068		3,529,068	3,244,742		3,244,742
Net assets released from	restrictions					
Restrictions satisfied by payments	81,300	(81,300)		15,000	(15,000)	
Total support and revenue	3,610,368		3,610,368	3,259,742		3,259,742
Development Expenses						
Payroll and benefits	2,038,540	_	2,038,540	1,867,045	_	1,867,045
Management and general	282,221	_	 282,221	 228,787	_	228,787
Professional fees	325,013	_	325,013	314,015	_	314,015
Office rent and cleaning	130,392	_	130,392	130,326	_	130,326
Bad debts	249,222	_	249,222	182,328	_	182,328
Grant expense	· <u> </u>	_	· <u> </u>	1 <i>5,</i> 000	_	15,000
Depreciation and amortization	19,134	_	19,134	16,918	_	16,918
Interest	61,208	<u></u>	61,208	94,125	<u></u>	94,125
Total development expenses	3,105,730		3,105,730	2,848,544		2,848,544
Change in net assets	504,638	_	504,638	411,198	_	411,198
Net assets, beginning of year	6,554,846		6,554,846	6,143,648		6,143,648
Net assets, end of year	\$7,059,484	<u> </u>	<u>\$7,059,484</u>	<u>\$6,554,846</u>	<u> </u>	\$6,554,846

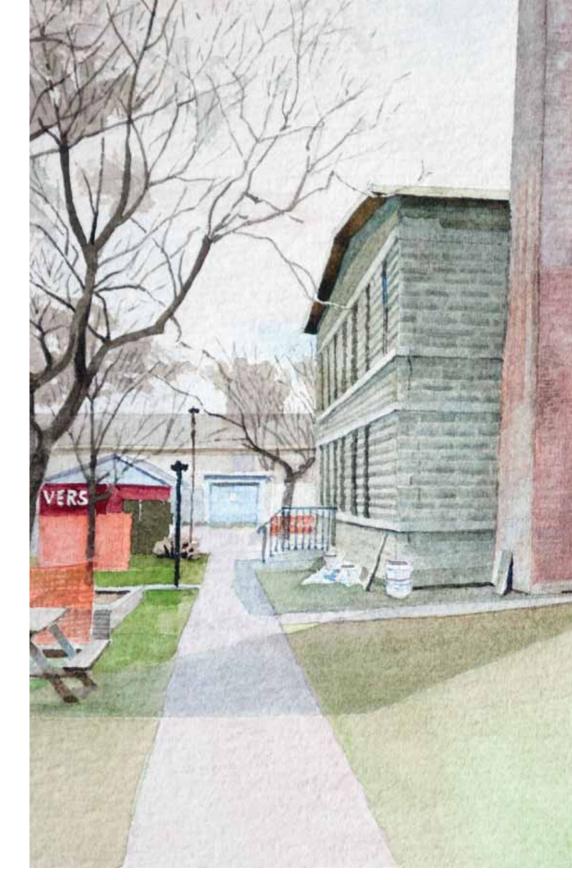
## DEVELOPMENT AND INVESTMENT PROJECTS

## 1988-2013

COUNTY	UNITS
ADDISON	
ADDISON — Middlebury, Vergennes	19
ARMORY LANE — Vergennes	25
CREEKVIEW HOUSING — Vergennes	36
MIDDLEBURY COMMONS	64
NORTH PLEASANT REHABILITATION — Middlebury	25
PINE MEADOW — Middlebury	30
SMALLEST CITY APARTMENTS — Vergennes	19
SMITH & SEMINARY — Middlebury	17
SOUTH VILLAGE — Middlebury	30
STONE HILL — Middlebury	26
VERGENNES / MIDDLEBURY	14
Subtotal	305
BENNINGTON	
APPLEGATE APARTMENTS — Bennington	104
BENNINGTON ARTS — North Bennington	15
BENTLEY FARM — Arlington	8
DORSET COMMUNITY HOUSING	24
*DOWNTOWN CROSSING — Bennington	12
*MANCHESTER COMMONS	16
ROARING BRANCH APARTMENTS — Bennington	26
Subtotal	205
CALEDONIA	
100 MAIN — Lyndonville	14
BEMIS BLOCK — Hardwick	14
CALEDONIA SCATTERED SITES — St. Johnsbury	28
CHERRY STREET — Hardwick	8
DARLING INN — Lyndonville	27
GROTON COMMUNITY HOUSING	18
HIGHLAND HILL — Hardwick	14
MAPLE STREET HOUSING — Hardwick	16
MOOSE RIVER APARTMENTS — St. Johnsbury	28
MOUNTAIN VIEW ST. JAY — St. Johnsbury	48
PASSUMPSIC NORTH/SOUTH — St. Johnsbury	28
PEACHAM ACADEMY APARTMENTS	10
ST. JOHNSBURY SCATTERED SITES	32
THE PARTNERSHIP BLOCK — Hardwick	7
Subtotal	292
WEIDMANN Technology, Inc. — St. Johnsbury	\$10MM
	Ψ. σ. γ. ι. γ.
1204 / F. SDRING STREET Collaboration With could	42
1306/ E. SPRING STREET — Colchester, Winooski	42
ALLEN & CANAL — Winooski	17
ANDERSON PARKWAY — South Burlington	18
AVENUE APARTMENTS — Burlington	33
BOBBIN MILL APARTMENTS — Burlington	51
BRHIP — Burlington	33
BROOKSIDE APARTMENTS — Colchester	42
BURLINGTON SCATTERED SITES	20
BUS BARNS — Burlington	25
CALLAHAN SCATTERED SITES — Burlington	28
CANAL STREET — Winooski	28
CEDARS' EDGE APARTMENTS — Essex Junction	30

CITY NEIGHBORHOODS — Burlington and Winoos	ski 40
ECHO NORTH & NORTH — Burlington	12
ECHO SCATTERED SITES — Burlington	20
HARRINGTON VILLAGE — Shelburne	42
HEINEBERG — Burlington	82
HOLY CROSS — Colchester	40
KING STREET — Burlington	20
LIME KILN APARTMENTS — South Burlington	48
MAPLE TREE PLACE — Williston	50
MCAULEY SQUARE — Burlington	74
MILLVIEW APARTMENTS — Burlington	12
NORTHGATE APARTMENTS — Burlington	336
O'DELL APARTMENTS — South Burlington	160
PARK PLACE HOUSING COOP — Burlington	20
PARK PLACE PHASE II — Burlington	14
PEARL & UNION — Burlington	19
QUEENSBURY COOP — South Burlington	18
RICHMOND VILLAGE HOUSING	16
ROSE STREET — Burlington	12
RUGGLES HOUSE — Burlington	15
SALMON RUN — Burlington	80
SHELBURNE HOUSING	20
SOUTH SQUARE — Burlington	65
THELMA MAPLE COOP — Burlington	20
WATERFRONT APARTMENTS — Burlington	40
WHARF LANE — Burlington	37
WHITCOMB TERRACE — Essex Junction	19
WHITCOMB WOODS — Essex Junction	64
WHITNEY HILL HOMESTEAD — Williston	44
WINCHESTER PLACE — Colchester	166
Subtotal	1,972
BURLINGTON HILTON GARDEN INN — Burlington	\$10.35MM
ESSEX	
GILMAN HOUSING — Lunenburg	10
Subtotal	10
FRANKLIN	
BLAKE COMMONS — Swanton	16
BUTLER HOUSE — St. Albans	6
EASTERN TOWNSHIP — Richford	12
FAIRFIELD & LINCOLN — St. Albans	7
FAIRFIELD STREET SCHOOL — St. Albans	14
FALLS HOUSING — Enosburg Falls	28
FRANKLIN CARRIAGE HOUSE — Franklin	18
MISSISQUOI MANOR — Richford	24
PLEASANT STREET — Enosburg Falls	24
RAIL CITY — St. Albans	31
RICHFORD COMMUNITY HOUSING	15
SWANTON SCHOOL	16
SWANTON VILLAGE	16
WAUGH OPERA HOUSE — St. Albans	20
WILLARD MILL — St. Albans	27
Subtotal	274

ENOCHING HEALTH CENTER E L E II	<b>#1.0444</b>	DIVED CTATION CONDOMNIH MC	10
ENOSBURG HEALTH CENTER — Enosburg Falls	\$1.9MM	RIVER STATION CONDOMINIUMS — Montpelier STIMSON GRAVES BUILDING — Waterbury	18
ST. ALBANS STATE OFFICE BUILDING — St. Albans	\$9.38MM	WHEELER BROOK — Warren	18
GRAND ISLE		Subtotal	349
ALBURGH FAMILY HOUSING	13		
HYDE ROAD APARTMENTS — Grand Isle	16	BARRE CITY PLACE	\$10.25MM
PINE MANOR — Alburgh	16	WINDHAM	
ROUND BARN — Grand Isle	24	ABBOTT BLOCK — Brattleboro	17
Subtotal	69	ALGIERS FAMILY HOUSING — Guilford	17
LAMOILLE		A.W. RICHARDS — West Brattleboro	21
CONGRESS & PARK — Morrisville	12	BELLOWS FALLS FAMILY HOUSING	17
JEFFERSONVILLE COMMUNITY HOUSING	32	*BUTTERFIELD FAMILY HOUSING — Dover	7
JOHNSON COMMUNITY HOUSING	28	*BUTTERFIELD SENIOR HOUSING — Dover	26
LAMOILLE VIEW HOUSING — Morrisville	25	EXNER BLOCK — Bellows Falls	10
MAIN STREET — Morrisville	18	HOWARD BLOCK — Bellows Falls	13
MORRSIVILLE COMMUNITY HOUSING	16	HUCKLE HILL — Vernon	24
PORTLAND STREET — Morrisville	8	PINE STREET FAMILY HOUSING — Bellows Falls	11
SYLVAN WOODS — Stowe	28	SAXTONS RIVER SCATTERED SITES	17
SYLVAN WOODS CONDOMINIUMS — Stowe	8	UPPER STORY — Brattleboro	24
Subtotal		WEST RIVER VALLEY ASSISTED LIVING — Townsher	nd 28
	175	WEST RIVER VALLEY ASSISTED LIVING PHASE II —	12
LARAWAY YOUTH SERVICES — Johnson	\$3.4MM	Townshend	
ORANGE		WEST RIVER VALLEY INDEPENDENT SENIOR — Tow	nshend 24
BALDWIN BLOCK — Wells River	7	WESTGATE APARTMENTS — Brattleboro	98
BRANCHWOOD APARTMENTS — Randolph	12	WESTMINSTER APARTMENTS	9
HEDDING DRIVE — Randolph	16	WILDER BLOCK — Brattleboro	8
RANDOLPH HOUSE — Randolph	48	Subtotal	383
*SALISBURY SQUARE — Randolph	14	BROOKS HOUSE — Brattleboro	\$11.7MM
WAITS RIVER — Bradford	29	COMMONWEALTH DAIRY — Brattleboro	\$6.25MM
WELLS RIVER REHAB — Wells River	22		<del></del>
Subtotal	148	WINDSOR	
		BRIARS APARTMENTS — Wilder	24
ORLEANS D. I		ELLIS BLOCK — Springfield	9
CASWELL AVENUE — Derby	9	GRAYSTONE VILLAGE — White River Junction	34
CRYSTAL LAKE APARTMENTS — Barton	15	MOUNTAIN VIEW — Springfield	72
GOVERNOR PROUTY APARTMENTS — Newport	24	OVERLOOK APARTMENTS — White River Junction	13
LAKEBRIDGE — Newport	21	PROCTORSVILLE GREEN	16
LAKEVIEW — Newport	16	SCHOOL STREET — Hartford	8
Subtotal	85	SOUTHVIEW — Springfield	69
RUTLAND		UNION SQUARE — Windsor	58
ADAMS HOUSE — Fair Haven	13	WALL STREET HOUSING — Springfield	13
*BENSON HEIGHTS — Rutland	15	WINDSOR VILLAGE	77
ERASTUS THAYER HOUSE — Brandon	9	Subtotal	393
HICKORY STREET — Rutland	33	NEW HAMPSHIRE	
HICKORY STREET PHASE II — Rutland	23	GROVETON HOUSING — Northumberland, NH	10
LINDEN TERRACE — Rutland	22	LISBON INN — Lisbon, NH	20
RUTLAND SCATTERED SITES	31	MCKEE INN — Lancaster, NH	35
*STANISLAUS HOUSING — West Rutland	21	NORTHERN LIGHTS HOUSING — Berlin, NH	63
TUTTLE BLOCK — Rutland	13	OPERA BLOCK — Woodsville, NH	34
Subtotal	180	Subtotal	162
COMMUNITY COLLEGE OF VERMONT — Rutland	\$8.5MM	Juliota	102
WASHINGTON		GRAND TOTAL of HOUSING UNITS	5,002
BAILEY BALDWIN BARRE — Montpelier	15	GRAND TOTAL of NMTC ALLOCATIONS	\$71.73MM
CUMMINGS STREET — Montpelier	20		· ·
*EVERGREEN PLACE — Waitsfield	18		
GREEN MOUNTAIN SEMINARY — Waterbury Cente		PLEASE NOTE:	
HIGHGATE APARTMENTS — Barre	120	NMTC = New Markets Tax Credits	
NORTH BRANCH APARTMENTS — Montpelier	45		
PROSPECT STREET — Montpelier	29	Italicized Properties: NMTC Allocations	<b>4</b> 1
RIVER STATION — Montpelier	36	Properties with "*": Housing Vermont (through its mul funds) is a limited partner only	TI-INVESTOR
M. E. OlAHOTT Monipeliel		ronda) is a illilited partiter only	



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## **HOUSING** VERMONT

Building possibilities.

design: Gotham City Graphics watercolor: Mark Nielsen project photos: Sally McCay (unless otherwise noted) all other photos: Jeff Clarke printer: Queen City Printers Inc.